

Annual Report 2006



**Confederated Tribes of the
Umatilla Indian Reservation**
Walla Walla · Umatilla · Cayuse



Umatilla · Walla Walla · Cayuse

The tribal government of the Confederated Tribes of the Umatilla Indian Reservation is made up of almost 600 individuals committed to promoting the well-being of the Umatilla, Walla Walla, and Cayuse people, ensuring the continuity of those cultures, and the protection of their homeland.

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The Wildhorse Casino & Resort 2006 accomplishments will be provided in a separate report.

◀ **[Cover]** Ronnie Sampson (*Wiwnu Achush* [Huckleberry Eyes]), 10, daughter of Linda Sampson and Bear Farrow and granddaughter of Chief Carl Sampson (*Peo Peo Mox Mox*) and Arleta Sampson. She is digging roots on Cabbage Hill during the children's root feast field trip, something she has done since she was a toddler.

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Umatilla Indian Reservation**
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Board of Trustees

An overview of CTUIR's 2006 major accomplishments, under the leadership of the CTUIR Board of Trustees

Strategic Planning:

Developed **annual work plans and budget** totaling \$145 million with 1,100 employees

Proposed and implemented necessary organizational restructuring of **Information Technology** and **Public Safety** departments.

Major projects:

Secured congressional funding to advance the **Walla Walla and Umatilla Basin projects** and continued working with local communities on the projects.

Contracted with a consultant to complete a forest inventory, model draft alternatives, and complete Environmental Assessment & Implementation Plan for a **Forest Management Plan**.

Conducted review of **Tribal Court operations** to improve delivery of court services.

Initiated a review of operations at the **Department of Children and Family Services**.

All the departments provided biennial progress reports to the Board.

Initiated planning for a new building for **Nixyáawii Community School**.

Completed a **Wellness Center feasibility study** (medical center and fitness center) to promote and improve overall health and prepare final recommendations for locating a facility.

Continued implementing the **Wildhorse Resort & Casino** operational review recommendations, initiated alcohol sales and policies, completed architectural and engineering design, financing, began construction of new restaurants, lounge, 140 slots expansion, and a digital surveillance system.

Rezoned north section of **Coyote Business Park**, completed draft EIS and cost analysis for infrastructure, secured \$2 million US Economic Development Administration and \$700,000 in state funds and completed infrastructure plan. Negotiated a lease agreement with DaVita Dialysis Centers.

Created **Cayuse Technologies**, the new company to be managed by Accenture, appointed a Board of Directors, recruited first employees, and broke ground on the building.

Created the **Alcohol & Drug Task Force** and made recommendations to address alcohol and drug issues.

Started the **CTUIR Internship Project** to help tribal college students get practical training in their field of interest.

Formalized a **Umatilla Tribal Community Foundation** planning team, conducted strategic planning meetings, prepared draft vision, mission, goals, and legal analysis for 501(c)3. Funding secured to begin start up in 2007.

Organized the **Elders Program**, hired a part-time coordinator to assist with reconciling and monitoring budget and expenditures, completed elders needs survey, task force to develop recommendations on improving operations.

Expanded the **Tribal Language Program** to children and contracted with the University of Oregon to evaluate the Master Apprentice program.

Provided input to **Walla Walla Veterans Affairs** task force and commented on land use plan for WWVA if the facility closes.

Finalized the **Water & Sewer Master Plan**.

Completed draft **Capital Improvement Plan and Facilities Transition Plan** for 2006-2014.



Began construction of the new **Public Safety Building**.

Met **Tribal Housing Team** to review potential sites for pilot project lots, met with Credit Committee to review changes for down payment and land financing, funded development position to begin building houses in 2007.

Published our first tribal history book *Wiyáxayat/Wiyáakaa'awn "As Days Go By," Our History, Our Land and Our Culture* in which tribal members and those close to us share the history and culture of the Cayuse, Umatilla and Walla Walla Tribes.

Completed analysis of impact of increasing **dividend payments** and changing age of **minors trust fund** release. Submitted amendments to the CTUIR's Gaming Revenue Allocation Plan to implement these changes.

Analyzed on-reservation **right-of-way issues**, negotiated with Umatilla County, and worked on ROW legal analysis with BIA.

Completed Phase I of an analysis for the **CTUIR Water Rights settlement** of in-stream and consumptive uses and completed an agreement with Oregon and Westland Irrigation District to establish a federal negotiating team.

Completed an agreement with Oregon Department of Transportation for transportation needs and changes along **Highway 331** and developed options for future growth along the highway.

Developed recommendations for Year Two of transition plan with **Bureau of Indian Affairs /Office of Special Trustee**. Began implementing noxious weed program and roads program.

Purchased **Cody's Restaurant** as part of long-term plans to expand and remodel Arrowhead Travel Plaza. Completed a draft feasibility study to examine options.

Submitted a petition to have the reservation excluded from the proposed **special law enforcement district** with Umatilla County.

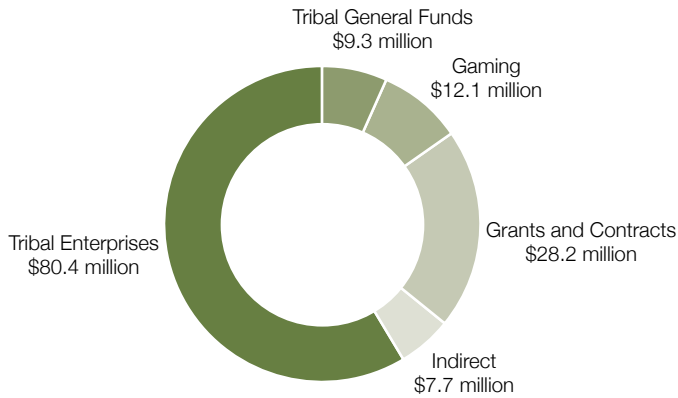
Hired new Oregon and Washington **lobbyists**.

Initiated a **CTUIR Constitutional Review**. Committee structure finalized, scope of work developed, and committee appointed.

▲ The 2006 Confederated Tribes of the Umatilla Indian Reservation Board of Trustees. Front row from left: Les Minthorn, Jay Minthorn, Kathryn Brigham, Rosenda Shippentower. Back row from left: William Quaempts, Armand Minthorn, Leo Stewart, John Barkley, Antone Minthorn

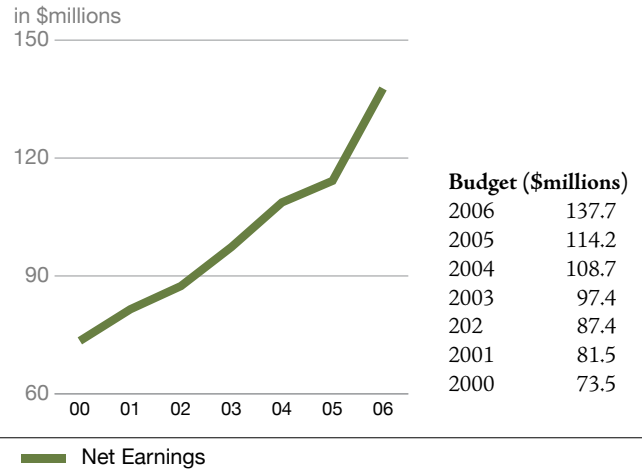
Financials

CTUIR 2006 Budget Sources

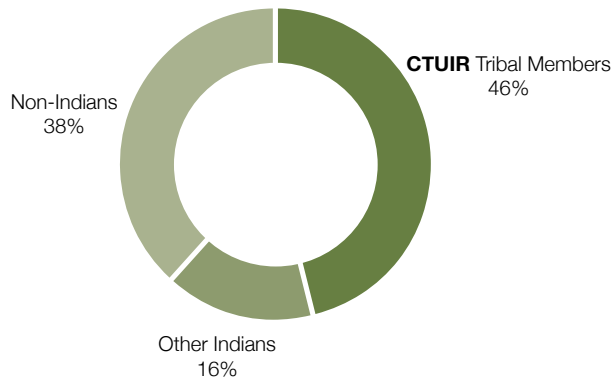


Total: \$137,700,000

CTUIR Operating Budget Growth

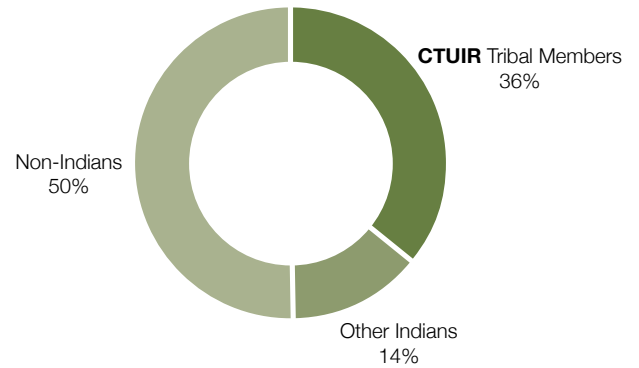


CTUIR Tribal Government Labor Force



Total: 575

Total CTUIR Labor Force (tribal gov't and Wildhorse)



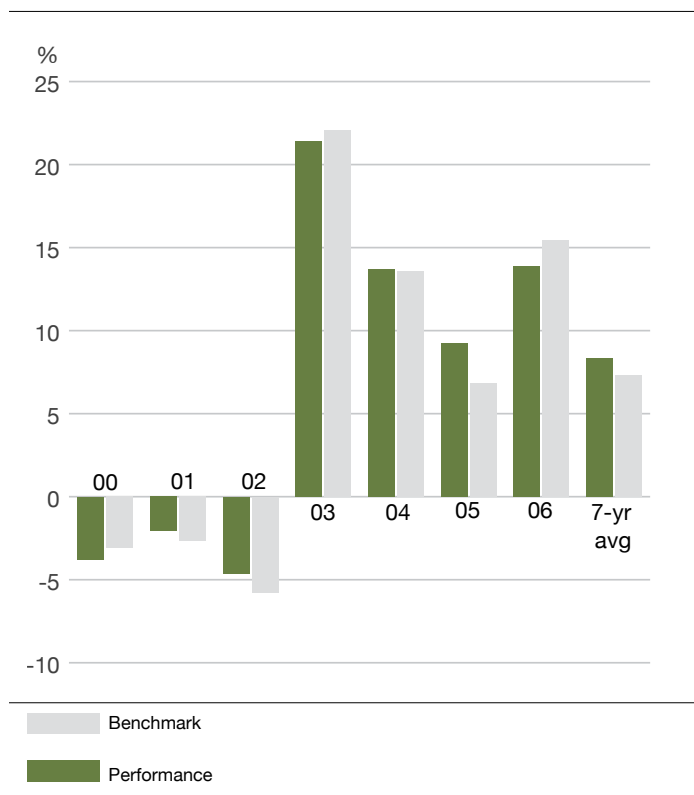
Total: 1,078

	CTUIR Tribal Members	Other Indians	Non-Indians	Total
Tribal Government	230	65	183	478
Yellowhawk Clinic	28	18	32	78
Housing Authority	8	7	4	19
Total Tribal Government	266	90	219	575
Wildhorse Resort*	123	59	321	503
Grand Total	389	149	540	1,078

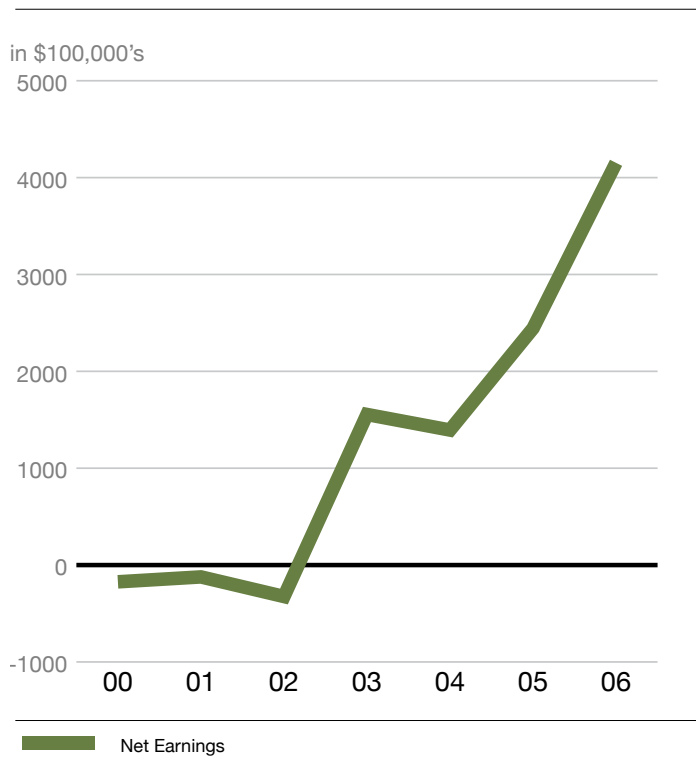
*Wildhorse Resort includes casino, golf course, hotel, and RV park.

Investment returns on the long-term investment funds, called Perpetual Funds, were \$4,152,588 or 13.88% for the 2006 year. The perpetual investment funds consist of scholarships, burial, senior pension, capital reserve and self-sufficiency funds. This return, along with the prior years' demonstrates that the returns over an 8-year period are meeting the expectations of the portfolio model as approved (see graph).

Perpetual Fund Performance



Perpetual Fund Net Earnings



	2006	2005	2004	2003	2002	2001	7-yr Avg*
Performance	13.88%	9.24%	13.70%	21.42%	-4.63%	-2.06%	7.57%
Benchmark	15.44%	6.86%	13.55%	22.07%	-5.77%	-2.68%	6.12%
Net Earnings	\$4,152,588	\$2,444,032	\$1,393,917	\$1,554,498	\$(324,547)	\$(122,360)	\$9,472,361

*Final number in "Net Earnings" row represents total earnings of Perpetual Fund since its inception.

Administration



▲ CTUIR tribal member Kylie Bronson, right, was a member of the 2006 Pendleton Round-Up Court.

Development Office

Assisted CTUIR Program and departments in securing \$802,075 in non-tribal funding.

Assisted in development of the new Umatilla Tribal Community Foundation, including securing funding from First Nations to fund one apprentice who is responsible for developing the marketing materials.

Worked on the United Way Campaign to raise \$5,131 for tribal programs.

Completed daily review of request for proposals and forward to appropriate department or departments if appropriate for joint application.

Provided technical assistance to programs and departments researching grant opportunities or preparing grant applications. Conducted internal review on new grant applications.

Met with department directors to identify departmental priorities and utilize information when researching grant and funding opportunities.

Enrollment

Enrolled 74 new tribal members.

Facilitated payment of \$1187.27 in gaming dividend payments to each of the tribe's 2,550 tribal members.

Issued monthly Elders Pension/SSI checks to an average of 201 elders per month.

Administered trust accounts for 1,002 tribal members.

Assisted in revisions to the tribes' Gaming Revenue Allocation Plan.

Provided funeral assistance for 15 tribal members.

Successfully developed the first ever funeral assistance code.

Opened the tribe's casket storage facility and stocked with caskets available to tribal members.

Completed the tribal member employment survey for tribal members living in the 978 zip code.



Finance Office

The Finance Office facilitated the adoption of a budget by the Board of Trustees totaling \$145 million dollars for 2007.

Implemented the accounting and fiscal controls required by tribal policy and federal regulations on the 2006 appropriated budget \$138 million dollars.

The 2005 CTUIR auditors indicated a clean audit with positive financial trends.

Tribal Finance updated a long-term financial planning process with the Board of Trustees to help guide the development of a capital projects list and the tribal gaming dividend increase to 20%.

Provided the financing of several land parcels totaling 659 acres and two homes through the Sellers and Farm Service Administration (FSA).

Implemented a new general ledger accounting and reporting system to help aid in the development of reports necessary to keep up with new reporting requirements.

Grants and Contracts

Monitored the transfer of US Department of Interior funding for the new activities assumed by the CTUIR – general assistance payments, road maintenance, noxious weeds, and appraisals.

Worked with DECD staff, BIA Realty, the regional appraiser, and the OST Director of External Affairs to resolve problems in implementing the appraisal program.

Negotiated all compact documents with the BIA Office of Self-Governance and the Office of Special Trustee for the FY 2007 year.

Worked with the tribal attorneys, chief of police and BIA law enforcement to resolve the problems in the tribal police officers receiving their special law enforcement commissions enabling them to enforce federal laws on the reservation.

Served as a regional representative on the Tribal/BIA Budget Advisory Council, advising BIA officials on numerous ongoing national budget issues.

Participated in a small working group that met with Associate Deputy Secretary Jim Cason and other BIA officials regarding the FY 2008 BIA budget.

Human Resources

Recruited candidates, processed applications, and hired staff for 48 vacancies and newly created positions.

Assisted 42 staff members in completing 12 computer training sessions held throughout the year.

Coordinated GED preparation courses for staff needing high school equivalency certification.

In collaboration with Oregon Department of Transportation OTIA-III Program, OSHA 10 Construction Safety courses were offered to 25 community members.

Fifty individuals received an HR orientation on careers in construction and twelve received skills assessment and hands-on training in the construction trades.

Provided employment outreach services (resume writing, interviewing, job seeking skills) to 30 clients referred from the Department of Children and Family Services.

Assisted in providing seasonal workers to the native plant nursery project. In an innovative project, Personnel coordinated with Tribal Court to utilize individuals sentenced to community service.

Administration



▲ Fifty years of Happy Canyon princesses.

Summer Employment Program employed 40 high-school students in various departments.

The Summer Youth Employment extended their program to include college internships. The Internship Program received a grant from the Wildhorse Foundation to help fund the program. The program employed 4 college students.

Wellness

Partnered with Wildhorse to sponsor a day-long career fair. Over 30 vendors participated and more than 100 attendees visited booths and attended classroom sessions.

The HR wellness program provided health screening for 150 staff members with vital information on blood pressure, weight, cholesterol levels, blood sugar levels and a consultation with a nurse to understand the results of the screen.

Held tobacco cessation classes with over 40 people showing up and wanting to quit tobacco.

Wellness Coordinator also managed the community garden, produced KCUW health tips, developed a health and safety newsletter, organized a weight loss contest, and coordinated the fitness/ workout room.

The CTUIR Tribal Employment Rights Office was recognized as national Program of the Year from among the 300 TERO programs.

During 2006 TERO had over 50 tribal members on assignment during peak construction periods. Over 100 referrals were made on job assignments to 30 projects throughout the year. TERO jobs accounted for an estimated \$730,000 in payroll.

Negotiated and obtained electrician apprenticeships for two tribal members and has created one plumber/pipe fitter apprenticeship. These tribal member apprentices are assigned to work on tribal construction projects.

Utilized a tribal member as trainer to provide flagging traffic control certification for community members. TERO flaggers are recognized by contractors for their skills and knowledge and are dispatched to ODOT projects throughout North East Oregon.

Provided cultural and code compliance training to Oregon Department of Transportation contractors.

Office of Information Technology

Conducted a strategic information technology planning process for CTUIR including a capacity assessment, needs assessment, gap analysis, and a ranked list of 73 priorities that will guide work over the next 3-5 years.

Hired Office of Information Technology director and a new Information Technology Services Program manager.

Information Technology Systems

Completed 2,770 work requests in support of CTUIR staff.

Upgraded network infrastructure to bring it closer to industry standards.

Continued to support and upgrade UmatillaRez.Net wireless service for the Mission community.

Geographic Information Systems

Completed 221 work requests in support of CTUIR staff.

Completed water and sewer inventory database and mapping. Produced large map showing the entire water and sewer system and a map book.



Completed more than 400 strip maps for the BIA Roads Inventory.

Developed an integrated fisheries database, including software tools to allow Natural Resources staff to maintain the data and generate reports.

Developed a set of high-accuracy digital aerial photography data for the Forest Management Plan. These photos were then used to create a timber stands dataset.

Records Management Program

Set up a searchable BOT resolutions database that allows tribal staff to access all BOT Resolutions. The database is updated on a weekly basis.

Public Affairs

Published 12 editions of the monthly newspaper, the Confederated Umatilla Journal.

Worked with local, regional and national news media on several issues, including Army Depot land use issues, meth, global warming effects on rivers/fisheries, Ancient One, Columbia River water legislation, inadvertent discoveries, Walla Walla basin project, Columbia Gorge proposed casino, implementation of alcohol sales at Wildhorse, Paluus repatriation, casino construc-

tion, Salmon Walk, Return to the River, Umatilla Basin Project, fires, and hunting.

KCUW broadcasted Nixyáawii Community School basketball games and selected Basketball Against Alcohol and Drug tournament games. Trained 11 new volunteers and continued working to raise funds to purchase equipment and fund a staff person.

Worked with the CTUIR Department of Natural Resources and the City of Milton-Freewater to organize a community awareness event in Milton-Freewater called "Return To The River."

Conducted numerous public presentations and staffed information booths to educate the public about the CTUIR.

Legislative Affairs

Coordinated the hiring of two new lobbyists – one to work in the Oregon Legislature and one in the Washington Legislature. Served as the primary liaison with the lobbyists.

Coordinated support of the 2006 legislative agenda, including: 99-year lease authority, extension of Indian Tax Incentives, Umatilla Basin Project Phase III funding, Walla Walla Basin project funding, Celilo Village redevelopment funding, Department of Defense

Cooperative Agreement, Bureau of Indian Affairs funding, Indian Health Service funding, salmon restoration funding, energy bills, and veterans services.

Coordinated a visit by the Washington Governor's Office of Indian Affairs staff.

Attended the Washington Centennial Accord meeting with Governor Gregoire and her cabinet which discussed issues with tribes including law enforcement, cultural resources protection, environment, tourism, education, economic development, health and human services.

Coordinated in the development of the agenda and compiling information for the Board of Trustees bi-monthly meeting with the Oregon Governor's office.

Public Works



Adopted Shortmile Road for a routine road clean up project.

Implemented a new work order system.

Completed 509 work orders including various construction upgrades to tribal buildings.

Reconditioned the area where the Public Works offices are located with improved road/driveway development, new lumber storage building, and repairs to existing storage buildings.

Assumed a small portion of the reservation's roads maintenance program.

Installed a new campus-wide door lock system that includes keyless entry.

Completed major improvements to the Tribal Longhouse.

Completed routine fire hydrant flushing, sewer jetting and leak detection. Identified and repaired water system leaks accounting for 300 acre feet of water loss in 2005/06.

Prepared the Water and Waste Water System Master Plan for adoption by the Board of Trustees.

Public Safety



Law Enforcement

Officers received federal law enforcement commissions from the Bureau of Indian Affairs.

Executed a mutual aid agreement with all local law enforcement entities within Umatilla and Morrow counties.

Executed an interagency vehicular pursuit agreement.

Participated in the CTUIR alcohol and drug task force.

Began construction of the new public safety building.

Sponsored and held the Second Annual Law Enforcement Summit with local law enforcement entities, federal, state, county and municipal governments.

Police responded to 8,241 incidents, 1,553 Traffic Violations, 2,140 Building Security Checks, 899 Crimes Reports, 12 Game Arrests, 236 Misdemeanor Arrests, 37 Felony Arrests.

Emergency Management

Completed the final draft of an emergency operations plan for the CTUIR.

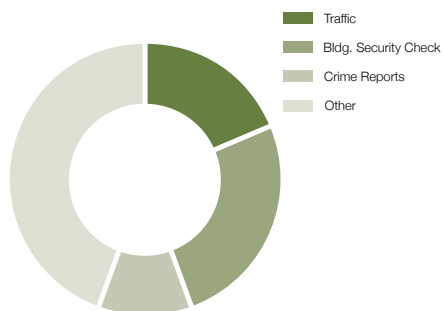
Took steps to form a Community Emergency Response Team using grant funding from the State of Oregon.

Started collaboration with other Oregon tribes on emergency management issues.

Fire Department

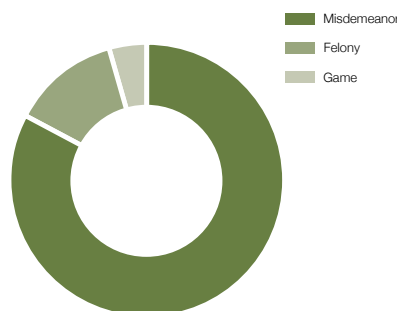
Responded to 295 Medical Calls, 119 motor vehicle accidents, 33 wildland fires, 39 general fires, and 2 hazardous materials incidents.

Police Incidents



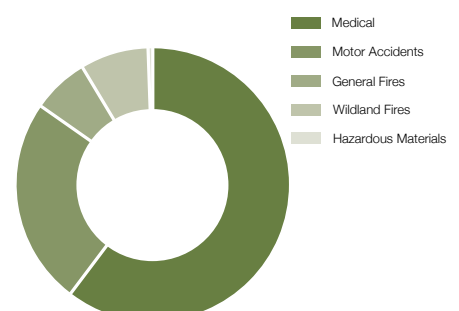
Total: 8,241

Police Arrests



Total: 285

Fire Department Incidents



Total: 488

Natural Resources



▲ Randy Bonifer from Tribal Fisheries works on a stream restoration project on Camas Creek, a John Day River tributary.

Administration

Return to the River Celebration in Milton-Freewater, Oregon. Provided salmon lifecycle based education to area residents, incorporating tribal values and culture in the experience.

Hunters Forum. Provided the opportunity for tribal member hunters to openly discuss hunting issues with the Fish & Wildlife Committee and to have meaningful input to the upcoming Hunters Regulations.

Salmon Expedition. Provided salmon lifecycle based education to area schools, incorporating tribal values and culture in the students experience.

11th Annual Salmon Walk. Provided salmon lifecycle based education to area residents, incorporating tribal values and culture in the experience. 150 salmon bake tickets were sold, over \$1000 raised, and increase in tribal member participation.

Cultural Resources Protection Program

Coordinated the filing of several individual and joint claims under the Native American

Graves Protection and Repatriation Act (NAGPRA). Filed a joint NAGPRA claim with Colville, Nez Perce, Yakama, and Wanapum for 143 ancestral human remains and more than 6,500 funerary objects. Reburial took place on June 16, 2006 near Lyon's Ferry. Over 100 people attended the reburial.

Repatriated and reburied 9 partial human remains (not including Paluus Reburial) and approximately 300 funerary objects. Filed a joint intertribal claim with the Colville, Nez Perce, Yakama, and Wanapam for the repatriation of ancestral human remains and associated funerary objects from the Marmes Rockshelter collection held in repository at WSU for the Walla Walla District, U.S. Army Corps of Engineers.

Environmental Planning and Rights Protection

Received \$400,000 funding from the Washington Department of Ecology under the new Columbia River Water Management Program to help fund the Walla Walla Basin Feasibility Study.

Hosted the Tribal Leaders Summit 2006 for US Environmental Protection Agency Region 10 (Oregon, Washington, Idaho and Alaska). Approximately 380 attended.

Reached an agreement with Oregon Department of Environmental Quality for Oregon to revise the Fish Consumption Rate in their Toxics Water Quality Standards previously adopted by OEQC.

Assisted in the CTUIR initiative to urge the US Department of Interior to move forward with the Feasibility Study of Phase III, Umatilla Basin Project and Indian Water Rights Assessment Team.

Developed a Settlement Agreement with Bonneville Power Administration (BPA) regarding 2007 Hydro-Operations and funding for 2007 tribal fisheries project funding including lamprey and mussel research as well as continuation of ongoing projects in the Umatilla, Walla Walla and Grande Ronde basins.

Fish and Wildlife Programs

Released 88,000 spring Chinook on Catherine Creek/upper Grande Ronde Facility; 2.9 million salmon & steelhead on the Umatilla and released 250,000 spring Chinook in the Walla Walla. Five hundred Lamprey out-planted in the Umatilla

The returns to Three-Mile dam near Umatilla were: 1,977 steelhead (lowest count since 1999; 2,477 in 2005); 5,261 spring Chinook



(second highest count on record; 600 tribal harvest; 2,358 in 2005); 7,078 fall Chinook (third highest count on record); 7,267 coho (fourth highest count on record);

Returns to Nursery Bridge on the Walla Walla were: 582 steelhead (590 in 2005); 91 spring Chinook (80 in 2005; expect significant increases starting in 2007).

Improved fisheries habitat in Meacham, Iskuulpa, and South Fork Touchet with the placement of over 500 trees as large, woody debris, over 13 river miles. Completed the Gose St. project in Walla Walla, removing one of the most significant barriers to passage for Chinook and steelhead on Mill Creek.

Worked with the Forest Service and local fire departments on the Columbia Fire Complex, which was over 100,000 acres. Approximately 4,000 acres of the 9,000-acre Rainwater Wildlife Area burned. Secured \$200,000 from Bonneville Power Administration for re-vegetation, including 2,200 acres of grass seeding and other restoration efforts.

Assisted in purchasing the Gladow property in Meacham Canyon. The 1600-acre parcel includes six miles of Meacham Creek and grazing, range, and timbered lands.

Concluded years of effort working with the United States Forest Service on the Blue Mountain Land Exchange when the proposal was abandoned by the Forest Service.

Water Resources Program

Contributed to groundwater management planning on the reservation and Umatilla Basin by providing technical assistance to the Umatilla County Critical Groundwater Task Force; preparing a report on the productivity and availability of groundwater in the basalt aquifer on the reservation; coauthoring, with the State of Oregon, geologic map of the Mission area; and sponsoring a meeting among state, federal, tribal, and private sector hydrologists on local groundwater hydrology.

Collaborated with Tribal Public Works Department on resolving/repairing significant water losses in the tribal municipal water system.

Continuously monitored four wells with the United States Geological Service, monitored 14 observation wells. Conducted quarterly surface water quality monitoring at 27 locations on the reservation.

Prepared a quality assurance project plan for the quarterly water quality monitoring project on the Reservation.

▲ Aric Lyons, Ruth Whittaker, and Carl Scheeler prepare plants at CTUIR's native plant nursery, operated by the Wildlife Program.

Collaborated with landowners, tribal staff, and federal agencies to reduce bacterial contamination in two reservation streams.

Coordinated with others to force a cleanup of a diesel spill that threatened a small stream on Cabbage Hill.

Science and Engineering



▲ Children from the After School Program pick up garbage at the annual Earth Day clean-up event.

Signed a Memorandum of Understanding with Oregon State University and Washington State University to work together on research interests.

Received \$450,000 from the US Department of Energy to establish a CTUIR field station for scientific research.

Worked with WSU on native plant species research, collecting seeds from 77 native species.

Received partial delegation of authority to administer federal air rules on the Umatilla Indian Reservation. The initial focus of the program is a burn permit program that covers agriculture, forest, and residential burning. This is a major milestone in the CTUIR's effort to develop a comprehensive air quality program to monitor, assess, regulate and remediate air quality matters in and near the reservation.

Began collaboration with Oregon Department of Environmental Quality on air quality monitoring as a first step to monitor and assess air quality in the inland Columbia River Basin.

Completed a study of renewable energy options for the CTUIR.

Began monitoring wind energy on the reservation as an essential step for future wind energy development on the reservation.

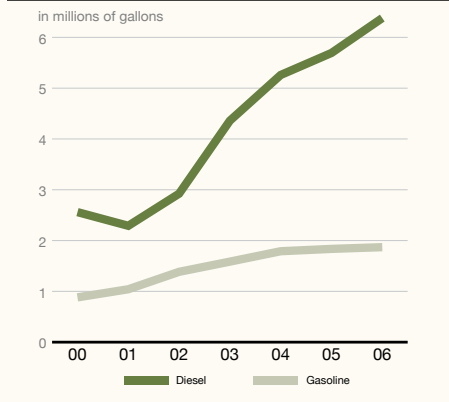
Completed a human health risk assessment for operations at the Umatilla Chemical Depot to ensure tribal resources are adequately protected.

Developed a policy for Board of Trustees adoption regarding Hanford Nuclear Reservation.

Trained two interns on mapping, manufacturing biodiesel, writing reports, and collecting data.

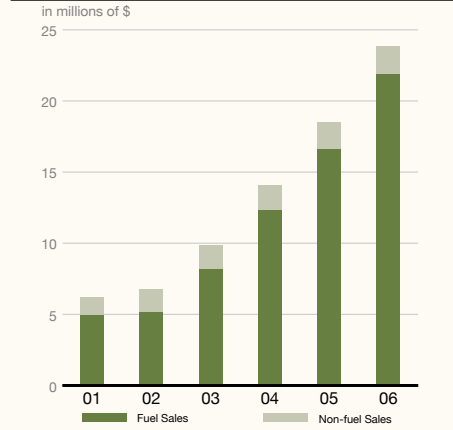
Economic & Community Development

Arrowhead Fuel Gallons Sold



Totals: 6,367,354 gallons diesel
 1,867,710 gallons gasoline

Arrowhead Sales



Total: \$23,854,748



Created Cayuse Technologies, LLC that will employ some 250 people over the next few years.

Secured \$4.4 million in state and federal funding for Coyote Business Park infrastructure.

Purchased Cody's Restaurant.

Yaka Energy made its first energy sale.

Arlington Wind Project development rights were successfully transferred.

Completed 141 of 147 Bureau of Indian Affairs land appraisal requests, greatly reducing the BIA backlog.

Successfully received conditional use permits on 2 forest management plans for 3,000 acres of tribally-owned fee land.

Tribal Farming leased an additional 700 acres of BIA idle lands, seeded 2,000 acres of fall wheat, and planted 100 acres of organic hay.

Purchased two trailers in Lucky 7 Trailer Court; purchased, renovated and leased two farm homes.

Arrowhead Travel Plaza had record sales of 8 million gallons and revenues of nearly \$24 million (an increase of 23%).

Arrowhead completed a feasibility study for the redevelopment of the Arrowhead Travel Center in conjunction with the ODOT Highway 331 Master Plan.

Mission Market had record sales of \$597,000—a 4% increase over the previous year.

The Tribal Environmental Recovery Facility (TERF) earned the US Environmental Protection Agency Waste Wise Program-Tribal Government Partner of the Year (six years running).

TERF collected over \$60,000 in delinquent accounts.

Education



Tribal Childcare: Átaw Miyánašma [Precious Children] Learning Center

The name of the Center was officially changed to represent the learning environment from Tribal Childcare to Átaw Miyánašma Learning Center.

Served 40 children aged 6 weeks to five years.

Collaborated with Department of Children and Family Services to create a quality learning environment.

Through staff training and procurement of materials, an educational foundation continued to be strengthened for the children to learn in a fun and entertaining way while building their school readiness skills.

Cay-Uma-Wa Head Start

Provided comprehensive child development services including pre-school, to 40 children and their families.

Nineteen enrolled children transitioned out of the Head Start Program and registered for kindergarten for the 2006-2007 school year.

77.5% of currently enrolled families served by the program meet the income eligibility

guidelines and the program exceeded the 10% requirement for enrolling children with identified disabilities.

Collaborated with Nixyáawii Charter School's Language/Culture teacher to provide the opportunity for enrolled children to sing and dance weekly.

Youth and Recreation Services

Provided 533 K-12 students with supplementary educational support services including tutoring, monitoring of attendance, and assistance in other educational needs through Title VII, JOM grants and CTUIR funds.

Provided 200 K-12 students with school supplies and back packs in coordination with the Annual Salmon Walk. other sponsors: Nicht-Yow-Way Elders, Tax Commission, Land Acquisition, and Pendleton Youth Commission.

Provided cultural and wellness activities to 250 students grades K- 12 in the Summer Youth Program in coordination with Summer School.

Coordinated with eight tribal youth and adults to attend the All-Indian Indigenous Games in Denver, Colorado.



Provided support and assistance for five students and one chaperone to attend a cultural exchange in Japan.

Arranged several college site visits including visits to Washington State University, WSU Nursing Program, Portland State University, University of Idaho, Colorado Upward Bound, Northwest Upward Bound, Eastern Oregon University, BMCC, Walla Walla Community College. In some instances, college and university representatives have made presentation in our schools.

Participated in the CTUIR Alcohol and Drug Task Force.

Coordinated mini pow-wows and speakers at area schools to celebrate Native American month.

Coordinated the 19th Annual BAAD Tournament with 54 teams.

Coordinated with Wildhorse Casino and Resort in a snowboarding activity; 40 youth and 10 parents participated.

Coordinated the Annual Hoo-Hoots Pow-wow which was attended by more than 200 community members.

Coordinated the participation of 25 girls in middle school and high school in weekly Girls Circle activities.

Coordinated with Wellness Program, Yellowhawk Tribal Health Services, and Nixyáawii Community School in the operation of the Nixyáawii Fitness Center. More than 300 CTUIR tribal members and employees signed up and used the Fitness Center.

After School Education

Served 26 students in kindergarten through second grade.

Students participated in activities to learn their native language in collaboration with the Language Program.

Students were provided with opportunities to dance and drum in collaboration with Nixyáawii Community School. In addition, a former After School Education student came to the classroom regularly to teach traditional dance with the students enrolled in the program.

Family and community participation to the annual Children's Root Feast Celebration, initiated by the After School Program in 2005 grew to 220 in 2006.

Students participated in Earth Week activities, planting and caring for the community garden, making art tiles for Mission Market and on recycling projects with the Tribal Environmental Recovery Facility.

Homework assistance was provided by volunteers who also read with children.

Two foster grandparents assisted ASE students with their reading skills.

Adult Basic Education

Assisted 107 students throughout the year in working toward their educational goals, including 18 students who completed their GED certificates.

Twenty-two community members attended computer classes.

Twenty-five students attended the GED orientations offered by ABE in collaboration with Blue Mountain Community College on the CTUIR campus.

Nineteen students attended the Basic Skills Classes offered by ABE in collaboration with BMCC on the CTUIR Campus.

Education



Summer School

183 students attended the 2006 Summer School (148 in the primary grades and 35 students in the middle school grades).

Ten high school students successfully received high school credits in math, social studies, and language arts.

Collaborated with the Language Program and the Recreation Program in providing learning activities in math, reading, native language classes, and cultural activities.

Higher Education

Assisted 125 tribal members in completing tribal scholarship applications, adult vocational training applications and BIA boarding school applications.

Coordinated four workshops on the Free Application for Federal Student Aid by Blue Mountain Community College, Eastern Oregon University, and the University of Idaho.

Conducted Family Night presentations on college awareness, application process and other scholarships by Blue Mountain Community College, Eastern Oregon University, Salish-Kootenai, University of Oregon, University of Idaho and Washington State University.

Submitted the CTUIR Internship Program proposal to the Board of Trustees and upon approval, piloted the first phase of the project during Summer of 2006 in collaboration with the Human Resource Department.

Coordinated with the Office of the Executive Director in conducting activities for the inception of the Umatilla Tribal Community Foundation.

Coordinated with Blue Mountain Community College in creating the Wáxwayčt [Bridge] Counseling Program. A CTUIR tribal counselor serves as liaison with BMCC and other higher education institutions to assist students to transition smoothly from the secondary schools to institutes of higher learning and vocational training institutes.

Fifteen tribal members successfully completed higher education programs and adult vocational training certification.

Language Program

Master Speakers and Language Apprentices of Cayuse/ Nez Perce, Umatilla, and Walla Walla provided the native language instructions at Nixyáawii Community School through the Wiyat'ış Naknuwit [For the Future] Master Apprentice Language Program.

Tribal linguist taught linguistics and language classes for 50 weeks at Tamástslíkt Cultural Institute.

Six high school students from Nixyáawii Community School participated in language activities as apprentices to Master Language Speakers of Cayuse/Nez Perce, Walla Walla, and Umatilla Language through a Lannan Foundation grant.

Taught language lessons and culture art classes to 183 students (K to 8) during the 2006 summer session with the support of summer youth language assistants (college and high school) and language apprentices.

Collaborated with the Culture Resource staff in providing language and cultural activities during the Spring Culture Camp at Indian Lake for the Nixyáawii Community School students and staff.

Updated the dictionaries for Walla Walla, Cayuse/Nez Perce, and Umatilla languages.

Conducted a 6-week "Shatam" Summer Culture where master artists and craftsmen taught weaving, beadwork, drum making, and basic sewing skills.

Children & Family Services



Provided services to more than 878 clients – services included child protective services, family counseling, intervention and treatment, veteran’s services, child care, elder advocacy and community outreach.

Nearly 100 professionals, parents and community members participated in the “Strength Through Unity” Conference held at Wildhorse Resort & Casino and sponsored by the CTUIR Domestic Violence program.

Domestic Violence staff assisted community members in producing Vagina Monologues a production discussing violence against women issues.

Provided Sexual Assault Teen Advocate Training that included work with boys and girls.

Assisted the Board of Trustees in tracking political activity at the Walla Walla Veterans facility, including fighting the possible closure of the unit.

The newly established Child Support Planning Office led a conference where more than 200 tribal, state, and federal representatives from Oregon, Washington, and Idaho met for three days at Wildhorse Resort and Casino.

The Child Care Assistance program served more than 89 parents and their children with child care providers, purchased needed books, supplies, and two passenger vans for the CTUIR Day Care program.

Began an extensive operational review of the department that is to be done by the Child Welfare League of America and will make recommendations for the department to improve delivery of services.

Number of cases

Child Welfare	46
Indian Child Welfare Act cases	16*
Investigations	102
Foster Care	99
Child Support	12
Child Care	89
Veterans	75
General (financial) Assistance	138
Emergency Financial Assistance	108
Domestic Violence/Sexual Assault	85
Sexual Assault Teen Advocate	46
Total	878

*There were 62 ICWA case inquiries.

Umatilla Reservation Housing Authority



▲ Marcus Luke II with the Umatilla Reservation Housing Authority accepts the Harvard Honoring Nations Award on behalf of CTUIR for work accomplished in helping tribal members achieve home ownership.

The URHA Homeownership Program received the Harvard Honoring Nations Award.

Selected as one of six national Sierra Service Project sites to provide over \$60,000 in labor and materials to the reservation to help renovate 13 homes for tribal members.

Implemented an approved rental increase in 15 years in accordance with the published HUD regulations, state, and fair market rent.

Received \$400,000 grant and \$145,000 CTUIR match to create the Umatilla Builds program to help CTUIR members with site development costs and continue the Umatilla Saves program to help first-time CTUIR homebuyers with down payment assistance.

Developed a "Better Renters" class in partnership with CAPECO.

Completed the senior center kitchen renovation providing in-kind labor.

Coordinated community spring cleaning and started groundskeeping (hauled approx. 20 trailers of garbage).

Facilitated 6 six-week Financial/Homebuyer Series with 47 new participants.

Partnered with CAPECO to bring weatherization, energy assistance, commodities, and emergency services to over 75 rental households.

Participated in the CTUIR Alcohol & Drug Abuse Task Force, including the writing of a grant to the Wildhorse Foundation for community signs.

Assisted in coordinating a community picnic in collaboration with community forum and other departments with over 300 people in attendance.

Distributed 1,000 donated Christmas gifts and partnered with Keystone to adopt 6 families and 430 children.

Yellowhawk Tribal Health Center



A total of 27,142 patients were cared for including medical, dental, mental health, and alcohol and drug programs. This is an increase of nearly than 3% over 2005.

The Managed Care Office received, processed, scheduled, and confirmed nearly 4,200 specialty care appointments for Yellowhawk patients.

The Community Health Program provided nearly 2,000 patient transports to health care appointments throughout the region and averaged more than 100 home visits per month for elders and those housebound.

Hired two new dentists. According to Portland Area Indian Health Service auditors the Yellowhawk dental clinic exceeded IHS patient access to care standards by more than 15%.

Implemented long-range financial planning, which included retro-budgeting certain revenues, implementation of a permanent health care fund, and establishing reserves for future use.

Joined forces with CTUIR, Wildhorse, and URHA to establish an official employee benefits committee to oversee employee health insurance, workers' compensation, and the retirement plan.

Conducted a patient satisfaction survey to evaluate and measure patient needs, desires, and concerns.

Participated on the CTUIR Alcohol & Drug Abuse Prevention Task Force seeking ways to strengthen prevention, treatment and law enforcement responses as we work to eradicate substance abuse and addiction in the community.

Diabetes Prevention and Treatment

Provided \$10,000 to CTUIR Headstart for the purchase of new playground equipment to encourage kids to exercise.

Provided \$6,000 to the CTUIR Recreation program to fund swim passes at the Pendleton Aquatic Center to encourage summer exercise.

Partnered with Tribal Wellness and Wildhorse, providing more than \$27,000 in funding, in-kind services and more than 40 Yellowhawk staff volunteers in presenting an outstanding Health, Safety and Diabetes Education Day in May 2006.

▲ Board of Trustees Chairman Antone Minthorn leads a group of determined walkers in the first Kanine Ridge Hike as part of the annual Salmon Walk celebration.

Gaming Commission



Implemented a new digital surveillance system at Wildhorse Casino, improving the technology used for surveillance and streamlining the method used for managing and storing all the recordings of surveillance operations.

The commission acted on 494 background investigations and license actions, including 114 new applicants, 123 renewals, 157 poker licenses, 4 license upgrades, 12 discontinuations, 11 denials, 5 legal issues, 4 suspensions, 2 revocations, 1 vendor license, 1 facility license, 56 table games certifications and 5 table games trainer certifications.

The Commission acted on a request by management to amend the CTUIR/WGR Minimum Internal Control Standards.

Gaming Commission/staff hosted an Oregon Association of Indian Gaming Commission meeting.

One National Indian Gaming Commission Survey of Tribal Compliance on Key Requirements was received in 2006. Umatilla achieved compliance in all eight categories.

Inspectors completed two compliance audits, including the annual Compact Compliance Review with the State of Oregon.

Inspector staff reviewed and made recommendations to the commission chairman on proposed changes to the National Indian Gaming Commission's federal minimum internal control standards as well as proposed changes to the CTUIR/WGR Minimum Internal Controls.

Commission and inspectors closely monitored implementation of the casino's OASIS on-line accounting system.

The surveillance department generated 129 procedural violations, 57 incident reports and participated in 11 investigations.

Tamástslíkt Cultural Institute



Published *Wiyáxayt/Wiyákaaʔawn* "As Days Go By," *Our History, Our Land and Our Culture* in November, 2006 in collaboration with the Oregon Historical Society Press and University of Washington Press. In this history of the Cayuse, Walla Walla, and Umatilla, tribal authors provide the stories, scholarship, and ancestral knowledge of the CTUIR, complemented by the expertise of non-Indians who have previously recorded the tribes' history and played key roles in it.

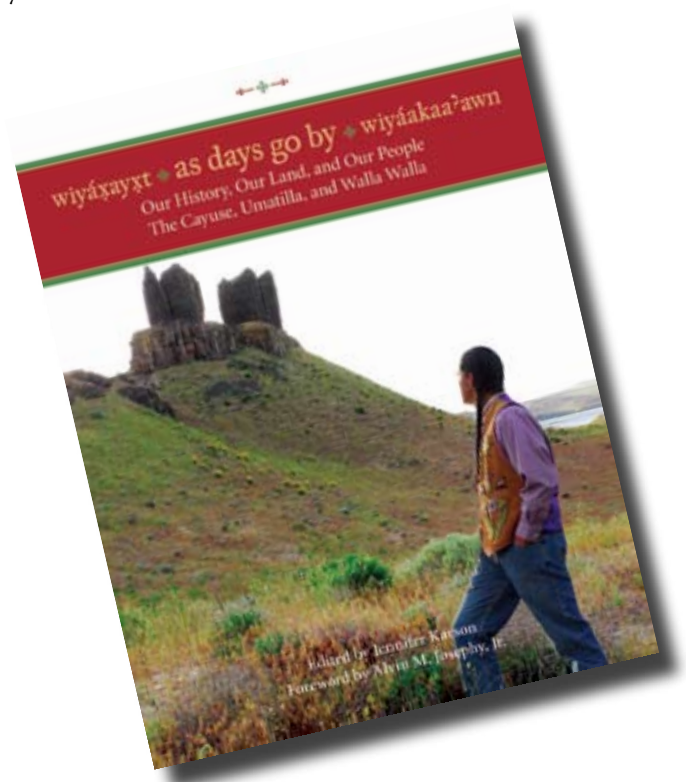
The Homeland Heritage Corridor CD was completed, and work has started on revising the corridor map to include the Oregon Trail and the production of an accompanying CD.

Successfully moved all ethnographic objects from the Vert Building to Tamástslíkt. All objects have been processed for storage or display.

Tamástslíkt Trust Board members were appointed by the Board of Trustees to provide oversight of Tamástslíkt's day-to-day operations.

Established the Tamástslíkt Trust Fund endowment at the Oregon Community Foundation with energy efficiency rebates from the Oregon Energy Trust.

Hosted the National Park Service's Corps of Discovery II traveling exhibit for nine days, attracting over 1,500 school student for programming that included Naami Nishaycht Living Culture Village.





Nixyáawii Community School



Although Nixyaawii Community School is not a department of the CTUIR—it is a public school within the Pendleton School District—its accomplishments are featured in this Annual Report.

For the 2005-06 school year, enrollment started with 55 students and ended with 61 students. 96% Indian and 4% non-Indian.

Received the Charter School of the Year award from the Charter School Development Center from the 71 schools in Oregon.

Conducted college visits to Whitman College, Washington State University, and Eastern Oregon University.

Washington State University provided a campus visit for the Environmental Science Class.

Boys Varsity Basketball made it to Sub-State Playoff and Girls Varsity Basketball made it to the District Playoffs.



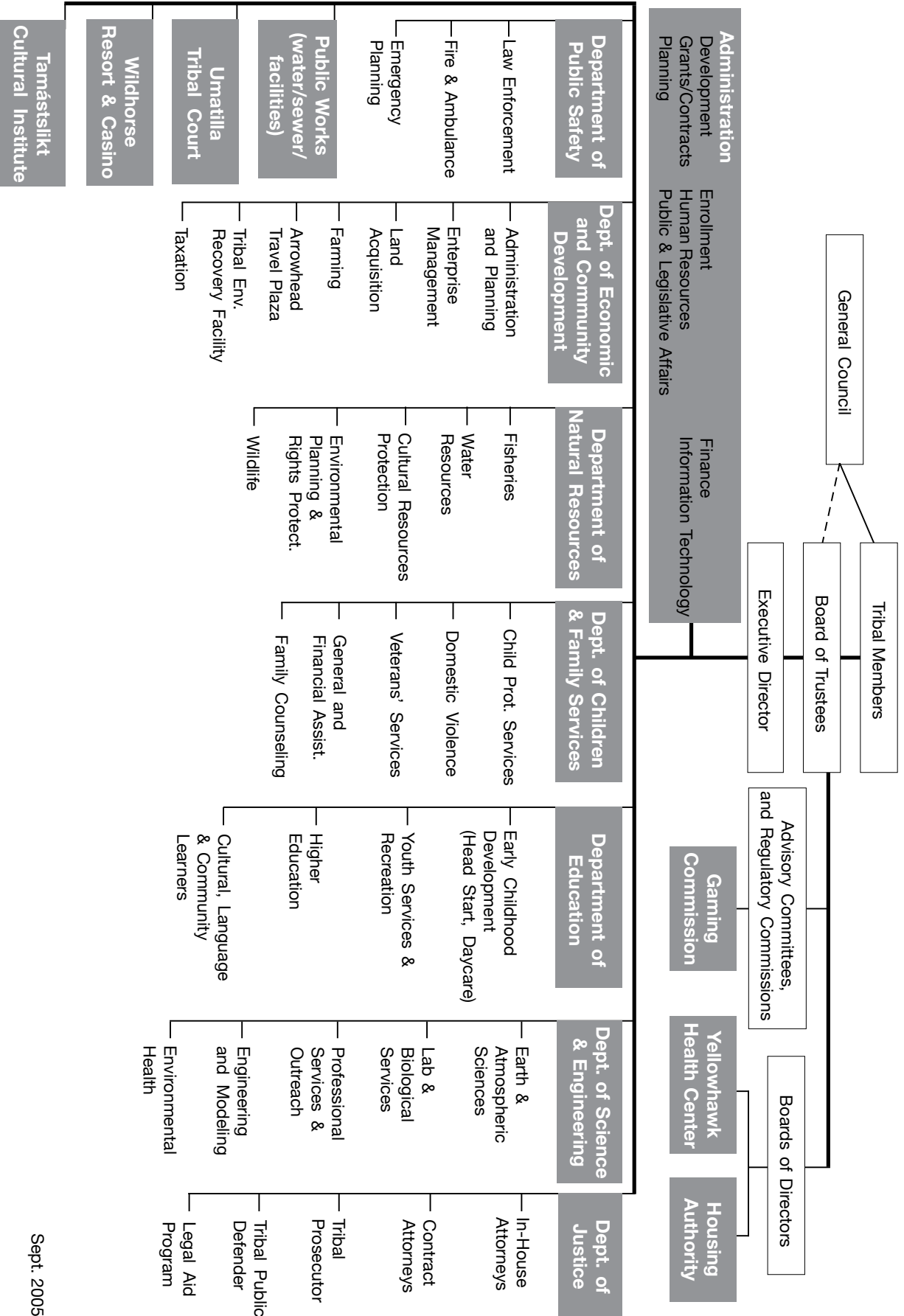


Wildhorse Foundation

In 2006, its sixth year of operation, the Wildhorse Foundation awarded \$584,696 to 94 non-profit organizations that benefit the public in Umatilla, Union, Wallowa and Morrow counties. The foundation is the charitable giving arm of the Confederated Tribes of the Umatilla Indian Reservation and its Wildhorse Casino.

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| Ag. Research Foundation | Fishtrap | Santa Claus Mall |
| Altrusa International | Ford Inst. For Comm. Bldg. / | SMART |
| Arts Council of Pendleton | M-F Area Foundation | Special Olympics of Oregon |
| Athena Library Friends Association | Friends of Umatilla Public Library | St. Mary's Outreach |
| Betty Feves Memorial Gallery | Helix School District | Stanfield Food Basket |
| BMCC Diesel Tech. Pgm | Hermiston Public Library | Sunridge Summer Symposium |
| Blue Mountain Kees Cemetery | Hermiston Senior Center | Tamkaliks Celebration |
| Blue Mountain Wildlife | Horizon Project | The Arc of Umatilla County |
| Blue Mtn. Community College | Imbler School District | Tigerscots Youth Football Program |
| Blue Mtn. Humane Society | Inland Northwest Musicians | Tonya's House |
| Cancer Community Renewal Project | Ione Public Library | Ukiah Public School Library |
| Cayuse Plateau Horsemanship Center | La Grande Lions Club | Umatilla Co. Historical Society |
| Center for Human Development | McKay Creek Elementary | Umatilla Co. Soil & Water Conserv. District |
| Children's Museum of Eastern Oregon | Milton-Freewater Jaycees | Umatilla Co. Special Library District |
| City of Adams | NE Oregon Area Health Education Center | Umatilla High School Library |
| City of Pendleton Citizen Corps Council | New Directions Education Project | Umatilla Morrow County Head Start |
| City of Pendleton Parks Dept. | Nixyáawii Booster Club | Umatilla Morrow ESD |
| Columbia River Community Health Services | Nixyáawii Community School | Umatilla Reservation Housing Authority |
| Columbia River Harvestors | Oregon East Symphony | Union Co. Safe Kids Coalition |
| Columbia United Soccer League | Oregon Independent College Foundation | Union Co. Court Appointed |
| CTUIR Children and Family Services | Oregon Writing Project at Eastern | Special Advocates |
| CTUIR Education | OSU Hermiston Ag Research Center | Union Co. Library District |
| CTUIR Head Start | Pendleton Chamber - | Union Co. Search and Rescue Association |
| CTUIR Human Resources Office | Leadership Pendleton 2006 | University of Oregon Foundation / |
| CTUIR Japan cultural exchange | Pendleton Cultural Foundation | UO School of Law |
| CTUIR Recreation Program | Pendleton High School ASPIRE | Walla Walla Basin Watershed Council |
| Indigenous Games | Pendleton High School Community 101 | Wallowa Co. Fairgrounds |
| Domestic Violence Services | Pendleton Public Library | Wallowa Co. Sheriff's Search and Rescue |
| Eastern Oregon Alcoholism Foundation | Pet Utopia | Wallowa Memorial Hospital |
| Eastern Oregon Reading Foundation | Pilot Rock Booster | Wallowa Valley Center for Wellness |
| Eastern Oregon Regional Arts Council | Reading Is Fundamental | Washington Elementary School |
| Elgin Food Bank | Rural Development Initiatives | Western Trails Therapeutic Riding Center |
| Elgin Museum and Historical Society | Safe Harbors | |

Confederated Tribes of the Umatilla Indian Reservation





**Confederated Tribes of the
Umatilla Indian Reservation**
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